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THE EFFECT OF COMPENSATION AND WORK MOTIVATION ON PERFORMANCE WITH LEADERSHIP STYLE AS MODERATOR ON EMPLOYEES OF THE SECRETARIAT OF THE REGIONAL PEOPLE'S REPRESENTATIVE BOARD OF EAST JAVA PROVINCE

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Abstract. This study aimed to investigate the effect of compensation and work motivation on performance with leadership style as a moderator of the Secretariat staff of the Regional People's Representative Council in East Java Province. This study applied moderated regression analysis with a saturated sample sampling technique. Therefore, this study employed all members of 163 respondents in the Regional People's Representative Council, East Java Province. As a result, this study indicated four conclusions: First, the compensation had a positive and significant effect on employee performance. Second, the work motivation had a positive and significant effect on employee performance. Third, the leadership style had a weak impact in moderating the effect of compensation on employee performance. Last, the leadership style had a weak effect in moderating the influence of motivation on employee performance.

Keywords: compensation, work motivation, leadership style, employee performance